

# Pricing Pension Buy-ins and Buy-outs<sup>1</sup>

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# Pension De-risking

- Around 40% of senior financial executives in mid-sized and large companies with at least \$250 million defined benefit (DB) plan assets indicated that they will give “serious consideration” to pension risk transfer in 2014 and 2015 (Walts 2013)
- Driven by growing pension deficits
  - latest market downturn and low interest rate environment: plans of FTSE 100 companies were only 91% funded in 2013
  - new pension accounting standards: IAS19 revision leads to £2 billion lower in the total 2012 profits of FTSE 100 companies
  - prolonged life expectancy of retirees

## Key Pension De-risking Tools

- Pensioner **buy-in**: purchase of a bulk annuity policy with an insurance company as an investment to match part (or full) of a pension plan's liabilities, typically pensions in payment.
- Full **buy-out**: each individual pensioner is issued a policy so that their pension is provided directly by an insurance company; the obligation for the pension plan ceases.
- **Longevity swap**: allows a pension plan to transfer the risk of members living longer than expected to a third party (the counterparty), whilst retaining direct control of the assets.

## Buy-in v.s. Buy-out

- Both strategies remove the following Risks:
  - interest rate risk
  - inflation risk
  - asset risk
  - longevity risk
- Buy-out: pension liabilities are **completely removed** from the pension firm's balance sheet.
- **Credit risk** of Buy-in: pension liabilities are still on the pension firm's balance sheet; the pension firm is subject to the default risk of the insurer.

## Literature Review

- Pension and life insurance embedded options: Blake (1998), Grosen and Jørgensen (2000, 2002), Marshall et al. (2010), Gerber et al. (2013)
- Longevity and mortality risk securitization: Lin and Cox (2005), Cox and Lin (2007), Milidonis et al. (2011), Cox et al. (2010, 2013), Lin et al. (2014)
- Insurance insolvency risk: Cummins (1988), Phillips et al. (1998), Gerber and Shiu (1998), Grosen and Jørgensen (2002)

# Objective and Methodology

- **Objective:**
  - to provide a feasible model to price pension buy-ins and buy-outs.
  - to explain the price differences between buy-ins and buy-outs.
- **Methodology:** analyze separately the investment risk premium, the longevity risk premium and the credit risk premium.
  - Investment risk: analogous to put options sold by the insurer to the pension firm
  - Longevity risk: calibrate the market price of longevity risk by Wang transform
  - Credit risk: can be viewed as a series of one-year insolvency put options.

## DB Pension Liabilities

- Present value of a firm's future benefit obligations

$$PL_t = N(t) \cdot Pa_{x_0+t}, \quad t = 1, 2, \dots$$

- $N(t)$ : members of a retired cohort survived at time  $t$  (with age  $x_0$  at time 0)
- $P$ : promised annual payment to each pensioner who survives at the end of each year
- $a_{x_0+t}$ : immediate life annuity factor for age  $x = x_0 + t$
- Immediate life annuity factor  $a_x$

$$a_x = a_{x_0+t} = \sum_{s=1}^{\infty} v^s {}_s\hat{p}_{x,t}$$

- $v = 1/(1 + r_p)$ : discount factor using the pension valuation rate  $r_p$ .
- ${}_s\hat{p}_{x,t}$ : conditional expected  $s$ -year survival rate for age  $x$  at time  $t$  given the past mortality tables.



# Lee and Carter (1992)'s Mortality Model

- One-year death rate  $q_{x,t}$  for age  $x$  ( $x = 0, 1, 2, \dots$ ) in year  $t$  ( $t = 1, 2, \dots, K$ )

$$\ln q_{x,t} = c_x + b_x \gamma_t + \epsilon_{x,t},$$

$$\gamma_t = \gamma_{t-1} + g + e_t, \quad e_t \sim N(0, \sigma_\gamma)$$

- $c_x$  and  $b_x$ : age-specific parameters
- $g$ : drift rate
- $\epsilon_{x,t}$  and  $e_t$ : normal errors with mean zero
- U.K. male population mortality tables from 1950 to 2003 are used
- Year 2003 is our base year  $t = 0$

# Financial Market Model

- Pension fund assets: S&P 500 index  $A_{1,t}$ , Merrill Lynch corporate bond index  $A_{2,t}$  and 3-month T-bill  $A_{3,t}$ .
- Processes of  $A_{i,t}$ ,  $i = 1, 2, 3$ , as a geometric Brownian motion:

$$A_{i,t+\Delta} | \mathcal{F}_t = A_{i,t} \exp \left[ \left( \alpha_i - \frac{1}{2} \sigma_i^2 \right) \Delta + \sigma_i \Delta W_{it} \right]$$

- $\mathcal{F}_t$ : the information set up to time  $t$
- $\alpha_i$  and  $\sigma_i$ : drift and instantaneous volatility of asset  $i$
- $W_{it}$ : standard Brownian motion with mean 0 and variance  $t$
- Assets  $i$  and  $j$  are correlated with

$$\text{Cov}(W_{it}, W_{jt}) = \rho_{ij} \sigma_i \sigma_j t, \quad i = 1, 2, 3; j = 1, 2, 3; i \neq j$$

- Annual data from 1975 to 2003 are used to estimate parameters

## Valuation of Investment Risk

- Pension liabilities are evaluated annually as long as there are survivors in the retired cohort
- Dynamics of pension assets at  $t = 1, 2, \dots$

$$PA_{t+} = \max \{ PA_t - N(t) \cdot P, PL_t \}$$

- $PA_t$ : value of pension assets at time  $t$
- $PA_{t+}$ : value of the pension assets after annuity payments and supplementary contributions (if there are any)
- $PA_0 = PL_0$ : initial pension asset value
- Equivalent to a series of one-year put options on the pension plan

## Pension Assets between Valuation Dates

- Process of pension assets between annuity payment dates

$$d \log PA_t = \left( \sum_{i=1}^3 \pi_i(t) \left( \alpha_i - \frac{1}{2} \sigma_i^2 \right) + \gamma_{\pi}^*(t) \right) dt + \sum_{i=1}^3 \pi_i(t) \sigma_i dW_{it}$$

- $\pi(t) = (\pi_1(t), \pi_2(t), \pi_3(t))'$ : weights of the pension portfolio at time  $t$
- $\gamma_{\pi}^*(t) = \frac{1}{2} \left[ \sum_{i=1}^3 \pi_i(t) \sigma_i^2 - \sum_{i,j=1}^3 \pi_i(t) \pi_j(t) \rho_{ij} \sigma_i \sigma_j \right]$ : instantaneous excess growth rate of the pension assets at time  $t$  (e.g. Fernholz 2002)
- $\pi(t)$  are further assumed to be constant throughout the buy-out contract

## Investment Risk Premium

- Risk-neutral price of the funding guarantee option of the buy-outs, given  $N(t)$ , is

$$PV_{invest}(N(\cdot)) = \sum_{t=1}^{\tau_N} v_t \cdot E^{\mathbb{Q}} [(PL_t + N(t) \cdot P - PA_t, 0)^+] \\ - v_{\tau_N+1} \cdot E^{\mathbb{Q}} [PA_{\tau_N+1}]$$

- $\tau_N = \min \{ \lfloor t \rfloor : N(t) = 0 \}$ : number of integer years that the last pensioner of the retired cohort can survive
- $v_t$ : discount factor based on the risk-free rate  $r_t$  for each year
- Ultimate investment risk premium of buy-outs

$$P_{invest} = E [PV_{invest}(N(\cdot))] / PL_0$$

# Longevity Risk Premium

- Two-factor Wang transform (Wang, 2002)

$$F^*({}_tq_x) = {}_tq_x^* = Q[\Phi^{-1}({}_tq_x) - \lambda]$$

- $\Phi$  and  $Q$ : standard normal and  $t$ -distribution
- $\lambda > 0$ : market price of longevity risk; calibrated from observed prices of pure longevity securities
- Bulk annuity price based on the transformed survival probabilities

$$a_x^* = \sum_{t=1}^T v_t \cdot {}_tP_x^* = \sum_{t=1}^T v_t \cdot (1 - Q[\Phi^{-1}({}_tq_x) - \lambda])$$

- Longevity risk premium of buy-outs

$$P_{longevity} = \frac{a_x^*}{a_x} - 1$$

## Total Risk Premium of Buy-out

- Assume the independence of investment risk and longevity risk
- Total risk premium of buy-out

$$P_{total,buyout} = P_{invest} + P_{longevity}$$

- Other costs and fees can be added accordingly

## Insolvency Risk

- Credit Risk of buy-in: default of buy-in insurer
- Total asset and liability process (e.g., Cummins (1988))

$$dA_t = \mu_A A_t dt + \sigma_A A_t dW_{A,t}, \quad dL_t = \mu_L L_t dt + \sigma_L L_t dW_{L,t}$$

- $\mu_A$  ( $\mu_L$ ): instantaneous growth rate of total assets (liabilities)
- $\sigma_A$  ( $\sigma_L$ ): instantaneous total asset (total liability) volatility
- $W_{A,t}$  ( $W_{L,t}$ ): standard BM with  $dW_{A,t} \cdot dW_{L,t} = \rho_{AL} dt$
- CAPM model to price total asset and liability accounts

$$\mu_A = r + \theta_A, \quad \mu_L = r_L + \theta_L$$

- $r_L$ : inflation rate of total liabilities
- $\sigma_A$  ( $\sigma_L$ ): instantaneous total asset (total liability) volatility
- $\theta_A$  and  $\theta_L$ : market risk premia for holding insurance assets and liabilities



## Asset-Liability Ratio Process

- Asset-liability ratio  $\xi_t$  under risk-neutral measure  $\mathbb{Q}$

$$\xi_t \equiv \frac{A_t}{L_t} = \xi_0 \exp \left\{ \left[ \left( r - \frac{\sigma_A^2}{2} \right) - \left( r_L - \frac{\sigma_L^2}{2} \right) \right] t + (\sigma_A W_{A,t} - \sigma_L W_{L,t}) \right\}$$

where  $\xi_0 = 1/\alpha$  is the initial asset-liability ratio.

- Observed default time  $\tau$ : the first valuation date that  $\xi_t$  less than 100% is observed.
- Default value at  $\tau$ 
  - no authority benefit protections (some states in U.S., e.g. New Jersey)

$$e^{-r\tau} PL_\tau (1 - \xi_\tau, 0)^+$$

- with authority benefit protections (e.g., recovery rate  $\varphi = 0.9$  in U.K.)

$$e^{-r\tau} PL_\tau \left[ (1 - \xi_\tau, 0)^+ - (\varphi - \xi_\tau, 0)^+ \right]$$

## Decomposition of the Insolvency Put

- Decomposition of the buy-in insolvency put
  - viewed as a series of one-year put options
  - Each one-year option only covers the default event observed in that year's audit
  - Put options in later years will only be triggered when no default event occurs in prior years
- Easily adapted to other periodic audit cases (e.g., quarterly)

## Pricing Formulas

**Proposition:** Prices of one-year insolvency put options without authority benefit protection

(i) Buy-in insolvency put of the first year,  $Put_{credit,1}$ ,

$$E^{\mathbb{Q}} \left[ e^{-r} PL_1 (1 - \xi_1, 0)^+ \right] = n(0) \hat{p}_{x_0,0} \cdot Pa_{x_0+1} \cdot e^{-r + \left( \mu + \frac{\sigma^2}{2} \right)} \cdot \text{Put} \left( \xi_0, 1, 1, \mu + \frac{\sigma^2}{2}, \sigma \right),$$

$\text{Put}(S_0, K, T, r, \sigma)$ : B-S price of a put option

(ii) Buy-in insolvency put of year  $t$  ( $t = 2, 3, \dots$ )

$$\begin{aligned} Put_{credit,t} &\equiv E^{\mathbb{Q}} \left[ e^{-rt} PL_t (1 - \xi_t, 0)^+ \cdot 1(m_{t-1}^Y \geq \log \alpha) \right] \\ &= n(0) \cdot {}_t \hat{p}_{x_0,0} \cdot Pa_{x_0+t} \cdot e^{-rt + \left( \mu + \frac{\sigma^2}{2} \right)} \cdot \text{Put}^*, \end{aligned}$$

$$\text{Put}^* = \int_0^{\infty} \text{Put} \left( \xi_0 e^y, 1, 1, \mu + \frac{\sigma^2}{2}, \sigma \right) \Pr(m_{t-1}^Y \geq \log \alpha, Y_{t-1} \in dy)$$

## Credit Risk Premium of Buy-in

- Buy-in credit risk premium without authority benefit protection

$$P_{credit} = Put_{credit} / PL_0 = \sum_{t=1}^{\infty} Put_{credit,t} / PL_0$$

- Buy-in credit risk premium with authority benefit protection

$$P_{credit}(\varphi) = \left( Put_{credit} - Put_{credit} |_{K=\varphi} \right) / PL_0$$

- Total risk premium of buy-in

$$P_{total,buyin} = P_{total,buyout} - P_{credit}^* = P_{invest} + P_{longevity} - P_{credit}^*$$

## Risk Parameters and Assumptions

- MetLife Assurance Limited (MAL)
  - U.K. based, a subsidiary of MetLife Inc., established in 2007
  - Total assets/liabilities a/o 2012: \$3.31 / \$2.93 billion
  - Pension Assets: 4.22% stocks, 92.94% bonds, and 2.84% cash or its equivalence
  - perform the analysis as if it were in operation in 2004 with  $\xi_0 = 1.10$
- Pension valuation rate:  $r_p = 5.12\%$
- Risk-free interest rates: term structure of U.K. gilt curve in November 18, 2004
- Liability inflation rate:  $r_L = 1.3\%$
- Market price of longevity risk:  $\lambda_{EIB} = 0.1140$ , based on the European Investment Bank (EIB) bond issued in November 2004

## Prices for Hypothetical Buy-out and Buy-in Contracts

- Hypothetical Buy-out and Buy-in Contracts
  - At time 0, all plan participants reach the retirement age  $x_0 = 65$
  - The pension cohort has the same mortality experience as the U.K. male population
  - At time 0, 10,000 pensioners with annual survival benefit £60,000 per pensioner
- Simulations
  - 5,000 scenarios of the mortality rates
  - For each mortality scenario, 1,000 scenarios were generated to simulate the value of pension assets
- Numerical Outcome
  - Investment risk premium: 4.11%
  - Longevity risk premium: 3.32%
  - Credit risk premium: 0.17%

# Credit Risk Premiums by PIC, MAL and PICA

**Table 1:** Credit Risk Premiums  $P_{credit}(\varphi)$  of Buy-in Bulk Annuities Issued by PIC, MAL and PICA

A/L Ratio ( $\xi_0$ )	PIC ( $\sigma = 0.0962$ )		MAL ( $\sigma = 0.0668$ )		PICA ( $\sigma = 0.0091$ )	
	$r_L = 0.013$	$r_L = 0.030$	$r_L = 0.013$	$r_L = 0.030$	$r_L = 0.013$	$r_L = 0.030$
1.05	1.21%	1.64%	0.41%	0.74%	$6.84 \times 10^{-21}$	$2.45 \times 10^{-11}$
1.10	0.77%	1.16%	0.17%	0.40%	$4.24 \times 10^{-36}$	$2.87 \times 10^{-18}$
1.20	0.36%	0.67%	0.03%	0.14%	—	—
1.30	0.18%	0.41%	0.01%	0.05%	—	—
1.40	0.09%	0.26%	$1.9 \times 10^{-5}$	0.02%	—	—

- PIC: Pension Insurance Corporation, U.K. based
- PICA: Prudential Insurance Company of America, New Jersey based

## Credit Risk Premiums by Changing $\varphi$

Table 2: Credit Risk Premiums  $P_{credit}(\varphi)$  of Buy-in Bulk Annuities at Different Recovery Rates  $\varphi$

Recovery Rate ( $\varphi$ )	MAL ( $\sigma = 0.0668$ )		PIC ( $\sigma = 0.0962$ )	
	$\xi_0 = 1.05$	$\xi_0 = 1.10$	$\xi_0 = 1.05$	$\xi_0 = 1.10$
0.95	0.36%	0.15%	0.89%	0.59%
0.90	0.41%	0.17%	1.21%	0.77%
0.85	0.42%	0.17%	1.30%	0.82%
0.80	0.42%	0.17%	1.32%	0.83%
0.75	0.42%	0.17%	1.32%	0.83%



Risk Premiums by Changing  $r_p$ Table 3: Risk Premiums of MAL's Buy-out/Buy-in Bulk Annuities at Different Pension Valuation Rates  $r_p$ 

Valuation Rate ( $r_p$ )	$P_{invest}$	$P_{longevity}$	$P_{credit}(\varphi)$	$P_{total, buyout}$	$P_{total, buyin}$
5.00%	3.09%	4.44%	0.17%	7.53%	7.36%
5.12%	4.11%	3.32%	0.17%	7.43%	7.26%
5.20%	4.78%	2.34%	0.17%	7.12%	6.95%
5.30%	5.64%	1.37%	0.17%	7.01%	6.84%

## Conclusion

- We provided a pricing framework to quantify the risks embedded in the pension buy-in and buy-out transactions.
- The key price difference of buy-in and buy-out may be explained by the involved credit risk of buy-in insurer
- Risk management implications for buy-in insurers:
  - Collection of risk capital
  - Importance of asset liability management

Thank You!